

MERTON PARTNERSHIP ANNUAL REPORT 2015-16

(DRAFT)

CONTENTS

- 1 MERTON IN CONTEXT**
- 2 THE MERTON PARTNERSHIP**
- 3 VISION AND PRIORITIES**
- 4 PARTNERSHIP ACHIEVEMENTS: 2015-16**
 - 4.1. A healthy and fulfilling life
 - 4.2. Better opportunities for youngsters
 - 4.3. Keeping Merton moving
 - 4.4. Being safe and strong
- 5 END OF YEAR PERFORMANCE 2015-16**
- 6 FINANCIAL ARRANGEMENTS**
- 7 END OF YEAR PERFORMANCE REPORTING**
- 8 APPENDICES**
 - 8.1. Appendix 1 – End of Year Performance 2015-16 Merton Partnership
 - 8.2. Appendix 2 – Economic Wellbeing in Merton

1. MERTON IN CONTEXT

OVERVIEW

Merton is an attractive and safe London borough with good transport links, green spaces and provides a good quality of life for its residents. Wimbledon is renowned world-wide for its sporting heritage and has a thriving retail offer. However, Merton shares many characteristics of an inner London borough with significant income and health disparities particular between the east and west of the borough. Relevant facts and figures about Merton are set out below.

- Merton's population is estimated to be around 210,000 and it is a growing borough with the population projected to rise to 220,000 by 2021.
- Predominantly suburban in character, with high levels of commuter flows in and out of central London.
- Good connections with the London transport network. The District and Northern lines both run through the borough. Tramlink provides connections between Wimbledon and Croydon via Mitcham and Morden, while numerous overground stations and bus routes provide easy access to central London and neighbouring boroughs. Crossrail 2 is set to come to the borough and could be a significant catalyst for economic growth.
- Large amounts of green space including over 60 parks and open spaces (including Wimbledon and Mitcham commons), 28 conservation areas, 11 nature reserves and 17 allotment sites.
- Census 2011 data showed that 35% of the population is from black and minority ethnic (BME) groups.
- 121 languages are spoken in Merton's 43 primary schools, eight secondary schools (including two academies), three special schools, one Pupil Referral Unit and 11 children's centres.
- Increasing numbers of groups with particular needs, for example older people, BME communities and the increased number of young people with special educational needs or disabilities.
- Seven libraries provide internet access, summer reading schemes and homework clubs as well as traditional book, CD and DVD lending.
- Three leisure centres provide a wide range of facilities in Mitcham, Morden and Wimbledon.
- Merton plays host to one of the country's most famous sporting events – the Wimbledon fortnight held at the All England Lawn Tennis and Croquet Club.
- Council tax is currently set at £1,378.25 (2016/17) for a band D property (including the Greater London Authority precept) and has been frozen for the past six years.
- Merton is consistently amongst the top four safest boroughs in London which is a tribute to the excellent partnerships between the council, Metropolitan Police Service, Safer Merton Partnership and the community.

The 2015 Indices of Multiple Deprivation (IMD) show that Merton ranks as 'very low' in terms of overall social deprivation compared to other London boroughs, 7th least deprived out of the 33 London boroughs and ranked 212 out of 326 (where 1 is the most deprived) for the rest of England. However, a number of pockets of deprivation exist within Merton. These pockets are mainly in the eastern wards (such as Figges Marsh, Cricket Green, Lavender, Graveney and Ravensbury) and some smaller pockets in the western wards (Trinity, Abbey and Hillside). The following statistics highlight the inequalities between the east and the west.

- The average median income for Merton is around £32k. In wards in the west of the borough, the median income range is £41-£50k. By comparison, in many of the wards in the east the range is £24k-28k.
- The east of the borough has much higher levels of serious illness and early deaths from illnesses such as cancer and heart disease.
- In men, life expectancy ranges from 76.9 years in Ravensbury to 84.6 years in Village.
- In women, life expectancy ranges from 81.9 years in Figges Marsh to 88.5 years in Cannon Hill.
- Four of Merton's Super Output Areas (SOAs) all in the east, are amongst the 20% most deprived in the country, and sixteen are in the 30% most deprived nationally, all located in the east of the borough.
- Although unemployment in the borough is below the national average, it rises significantly in some of the eastern wards.
- In three wards in the east of the borough, nearly a quarter of the population have no qualifications.
- Free school meals eligibility is rising in Merton schools.

Merton is, therefore, a borough of contrasts. Bridging the gap between the east and the west of the borough is the main theme of the Merton Partnership's [Community Plan](#).

The most recent [Annual Residents' Survey](#) (2014/15) shows that residents are most concerned about:

- Litter/dirt in the street
- Crime
- Traffic congestion
- Level of council tax
- Lack of affordable housing

Concern over lack of jobs, having gone down by 3% in the previous year, has gone down by another 8% last year.

2. THE MERTON PARTNERSHIP

The [Merton Partnership](#) (the Local Strategic Partnership) was established in January 2002 as the overarching strategic partnership for the borough. Its aim is to work together with all partners on issues that are key to local people – including residents, workers and visitors – as reflected in the Community Plan.

The Partnership's primary objectives are to deliver the Community Plan and Neighbourhood Renewal Strategy, along with other plans and strategies adopted by the Merton Partnership.

The Merton Partnership agreed the latest refresh of the Community Plan in May 2013. The new Community Plan shows what the Merton Partnership has achieved since the previous plan was updated in 2009, as well as the vision and priorities for the borough going forward.

The Merton Partnership consists of senior representatives from the public, private, voluntary and community sectors. Members are recruited on the basis of their capacity to represent their organisations and not their individual interests.

Membership of the Merton Partnership and its Executive Board is regularly reviewed. Invitations for additional representatives to join these bodies are by prior agreement between the existing Members.

The Partnership has an 'Executive Board' model, and consists of a number of key groups:

- Merton Partnership (annual themed conference);
- Executive Board;
- Thematic Partnerships; and
- ad hoc working groups.

A total of 15 INVOLVE (Community Engagement) Network elected representatives sit on the various bodies within the Merton Partnership structure, both to raise and to report back on issues relevant to the voluntary and community sector.

There are four thematic partnerships. These bodies are tasked with coordinating delivery of the priorities of the Merton Partnership, as identified in the Community Plan. The main areas of work and responsible thematic partnerships are set out overleaf.

Theme	Responsible body and work areas	Key facts and figures
Sustainable communities	Sustainable Communities and Transport Board <ul style="list-style-type: none"> ▪ Sustainable housing ▪ Environment (including street scene) ▪ Transport ▪ The economy (including adult learning and skills) 	<p>32% of the borough is open space, compared with a London average of 10%, and there are over 60 parks and open spaces.</p> <p>Parts of the borough (most notably Mitcham, South Wimbledon and Colliers Wood) remain congested at certain times of the day – mostly on TFL trunk roads. However, latest statistics show that the situation is improving – with 30% of Merton’s households now car-free, the bulk of these located on the Northern Line corridor (Colliers Wood / Abbey / Trinity wards).</p> <p>Merton has extremely high levels of economic activity and business formation when compared to neighbouring boroughs. The borough has high levels of skills and qualifications and demonstrates evidence of the clustering of some high value sectors including digital, creative and cultural industries.</p> <p>Whilst levels of economic inactivity are relatively low in Merton, there is, however, a large degree of variation within the borough. There is a clear east/west divide in terms of unemployment, with the east displaying far higher rates than the west. The Economic Wellbeing Group is working to improve economic opportunity across the borough by delivering the Employment and Skills strategy and Merton Business Support Service.</p> <p>Approximately 68% (137,500) of Merton’s population is of working age (16-64). This high percentage figure mirrors London working age population and is higher than the national figure of 64%.</p> <p>Merton is well served with transport links into central London, via two different Underground lines and Thameslink. Overland rail services also offer access to commuter towns in Surrey and Hampshire, whilst Tramlink offers ease of access to locations across South London.</p> <p>Merton’s planned transport improvements include Tramlink capacity upgrades at Wimbledon, Tramlink extensions to South Wimbledon and Sutton and plans for Crossrail 2 at Wimbledon, Raynes Park and Motspur Park.</p> <p>The average house price for Merton last year was up by 4% to £583k.</p> <p>Merton has a net daily commuting flow of minus 39,760 workers, meaning a larger proportion of workers are leaving the borough to work on a daily basis than entering it.</p>

<p>Safer and stronger communities</p>	<p>Safer and Stronger Strategy Group</p> <ul style="list-style-type: none"> ▪ Preventing and reducing crime, anti-social behaviour and substance misuse ▪ Community cohesion and active citizenship ▪ Public safety (including fire safety and civic contingencies) 	<p>Safer Merton is the crime reduction partnership for the borough, bringing the council, the police, the fire authority and other partners together to help keep Merton residents safe.</p> <p>Merton is consistently rated one of the safest London Boroughs. It is currently the sixth safest across London as at March 2016 although crime remains a major concern for our residents.</p> <p>Residents have told us that Merton is a borough where people of different backgrounds get on well together.</p> <p>The Census 2011 indicates that the main languages spoken in Merton are English (78.9%), Polish (3.5%) and Tamil (3.1%)..</p> <p>56.1% of Merton residents are Christian, 8.1% are Muslim, 6.1% are Hindu and 20.6 % with no religion.</p>
<p>Healthier Communities</p>	<p>Health and Wellbeing Board</p> <ul style="list-style-type: none"> ▪ Improving health outcomes ▪ Reducing health inequalities ▪ Independent living ▪ Supported living 	<p>Current all age all cause mortality rates place Merton among the healthier areas in England, with mortality rates significantly below national but higher than regional levels.</p> <p>In women, life expectancy in Merton was 84.2 years and ranged from 81.9 years in Figges Marsh to 88.5 years in Cannon Hill.</p> <p>In men, life expectancy in Merton was 80.4 years and ranged from 76.9 years in Ravensbury to 84.6 years in Village.</p> <p>The gap in childhood obesity in 10-11 year olds between the east and west of the borough is currently 8.8% where it was previously 6.2%</p> <p>Estimates of adults with excess weight suggest that 59% of adults (over 16 years) in Merton are obese or overweight.</p> <p>The proportion of the population eating the recommended '5-a-day' is higher in Merton (55.1%) compared to London (49.4%) and England (52.3%).</p> <p>According to the 2011 census, the proportion of the population stating good health or very good was 85.6% in Merton, 83.8% in London, 81.4% in England.</p> <p>Around 15.5% of the population smokes. This is lower than for England (18%).</p> <p>Almost 60.5% of adults are physically active in Merton which is higher compared to England (57%).</p>

		<p>Merton has 24 GP practices in total, 12 are in the East and 12 are in the West of the borough.</p> <p>East Merton is more deprived in quintile 3 compared to the West of the borough in quintile 5 (where 1 is most deprived and 5 is least).</p> <p>Hospital stay for alcohol related harm is higher in East Merton (101.4) compared to West Merton (69.8).</p> <p>The Mental Health Profiles indicate that overall in Merton mental health risks, prevalence and access to services are generally either similar to or better than England. However, there are a number of indicators where Merton is significantly worse than England.</p> <p>Injuries due to falls in people that are 65 years and over is higher in Merton compared to London and England averages.</p>
<p>Children and Young People</p>	<p>Children’s Trust</p> <ul style="list-style-type: none"> • Improving overall outcomes for children and young people • Multi-agency partnership practice <ul style="list-style-type: none"> ▪ Education inc Early Years ▪ Children’s Social Care ▪ Youth services inc Youth Offending ▪ Children’s Community Health 	<p>Whilst the total Merton population is rising, the under five population in particular has been rising much faster, with a slight decrease projected for the next few years.</p> <p>This has implications for early years and school place planning, and increased pressure on universal, enhanced and specialist children's services provided by the Council and partners. Examples of additional pressure on targeted and specialist services include; Children and Families Act; 0-25 services for children with complex needs; transfer of responsibilities to local authorities for remand costs; implications to the youth justice service; accommodating families with no recourse to public funds and UASC; additional health needs.</p> <p>The ethnic diversity of the borough is increasing and this is most prominent in children and young people below secondary age, 44% of the child population is BAME compared to 35% of the whole population. The largest increases are in the Asian Other, Black African and Pakistani ethnic groups</p> <p>Recent improvements in GCSE performance have placed Merton as one of the most improved areas in the country.</p>

Delivery Groups

Delivery groups sit under each of the thematic partnerships and work with local groups within the community to deliver the priorities identified by the Partnership.

Members of the Merton Partnership Executive Board

The following organisations and individuals are members of the Merton Partnership Executive Board:

- Chair of Merton Partnership / Leader of Merton Council (Chair)
- Chief Executive, Merton Council (Deputy Chair)
- Borough Commander, Merton Police (Deputy Chair)
- Director of Public Health, Merton Council
- Chair, Merton CCG
- Borough Commander, Merton Fire (LFB)
- Chief Executive, Merton Chamber of Commerce
- Chief Executive, Merton Voluntary Services Council
- Customer Service Operations Manager, Jobcentre Plus
- Principal, South Thames College (Merton campus)
- Managing Director, Circle Housing Merton Priory
- Community Engagement Network (CEN) representative x2

Review of the Merton Partnership

The Merton Partnership agreed a refreshed Community Plan at its meeting on 7 May 2013. It also agreed to a review of its governance arrangements to ensure that it is fit for purpose to deliver the refreshed Community Plan.

Members confirmed that the review of the partnership should aim to achieve the following objectives:

- Build on the ethos of strong partnership working and relationships in the borough;
- Focus on delivering the Community Plan priorities and monitoring outcomes for the borough; and
- Reflect the changing landscape for partnership working, including (but not limited to) reduced funding, changes to health and the introduction of welfare reform changes.

Reflecting stakeholder feedback and best practice, the working group proposed the Merton Partnership incorporated changes to implement an 'Executive Board' model.

These proposals were agreed by the Merton Partnership at their final meeting on 11 February 2014 and the changes subsequently implemented. The Executive Board now meets six times a year and the Merton Partnership meets collectively at its annual conference.

Over 100 people attended the last annual conference on 21 January 2016 which focused on:

- the opportunities and challenges of different approaches to prevention;
- how different 'models of support' could be developed to meet future needs;
- working together to ensure the retaining of value in the borough;
- investigating community-led regeneration.

The conference involved a range of workshops and speakers including Professor Tony Travers from the London School of Economics.

3. VISION AND PRIORITIES FOR THE LOCAL AREA

The Merton Partnership aims to achieve a vision for Merton as

“a great place to live and call home, where citizens are also neighbours and take responsibility for improving their own lives and neighbourhoods”.

This vision for Merton and is set out in the Local Community Plan 2013.

Merton's Community Plan is the overarching strategic plan of the Merton Partnership. It sets out the partnership's long term vision and priorities for the borough up until 2019.

The borough's first Community Plan was published in 2006, and the Merton Partnership agreed it would be refreshed every three years.

Over 8 months, a planning group led by an independent, community-based chair led an extensive engagement process with voluntary and community sector (VCS) organisations, businesses, local partners and communities across the borough to develop Merton's new Community Plan for 2013.

One of the key themes of the Community Plan is 'bridging the gap'. This reflects the Partnership's ambition to tackle the disparities between the east and the west of the borough.

The Partnership also has a [Neighbourhood Renewal Strategy](#) and Action Plan that is focused on the east of the borough, which identifies the inequalities that exist within the borough and what actions need to be taken to address these.

4. PARTNERSHIP ACHIEVEMENTS: 2015-16

The Partnership has presented its achievements under the following four Community Plan themes:

1. A healthy and fulfilling life
2. Better opportunities for youngsters
3. Keeping Merton moving
4. Being safe and strong

Key achievements in 2015-16, key plans for the future and key challenges are set out under each theme.

4.1 A HEALTHY AND FULFILLING LIFE:

Health and Wellbeing Board

Health and Wellbeing Boards are statutory partnerships formed to deliver strategic, local leadership in health and wellbeing. The work of HWB, focused on addressing health inequalities, is central to informing the commissioning of health and social care services in Merton. It has a core role in encouraging joined up, integrated services across the Council, CCG, acute providers, the voluntary sector and other local partners to improve health and wellbeing across the borough.

Merton Health and Wellbeing Board's statutory responsibilities include producing the Joint Strategic Needs Assessment (JSNA) the evidence from which informs the Health and Wellbeing Strategy.

Key achievements in 2015/16 have included:

- The HWB has agreed a new focus and energy to build a local sustainable model of health and social care, around the planned health centre at the Wilson site in Mitcham, that is asset based, focusing on the whole person, community and wider health system. The East Merton Model of Health and Wellbeing has a preventative and proactive approach to tackling health inequalities and will provide a blueprint for the whole of Merton.
- HWB partners will take the strategic lead, working together with the local community, around the planned Wilson Health Centre, with agreed priorities for 2016/17 of a joint action plan for Prevention of Childhood Obesity and a partnership funded Social Prescribing pilot in East Merton.
- Continued strategic leadership by the HWB will be supported via the Leadership Centre's Local Vision Programme and learning will be shared regionally and nationally.
- The HWB is working towards a step change in the way health and social care services are delivered. The Merton Better Care Fund in its first year was seen as good plan and achieved its targets on non elective hospital admissions. Partners are now working towards full integration of health and social care services by 2020.
- By agreeing, jointly with the CCG, the new community health services contract with Central London Community Healthcare the HWB has helped realise an improvement in both the quality and efficiency of community services in Merton.
- Refreshing its Health and Wellbeing Strategy for 2015-18 the HWB is focusing on five key themes: Best start in life; Good health; Life skills, lifelong learning and good work; Community participation and feeling safe; and, a good natural and built environment. Work is also taking place towards the new Ageing Well Strategy.
- Promoting an effective prevention programme across the Council and partners, the HWB, through Public Health and others, has delivered projects which have real impact in tackling health inequalities and improving good health, including: training Work Health Champions to help make every contact count; creating a healthier environment for children through new school food procurement and no smoking

signs in playgrounds; supporting older people to live more independently through the Befriending Service, Exercise for Life and Handyman Service; and, making a sustained and significant reduction to teenage pregnancy through work on teenage conceptions.

- Through new and productive partnerships the HWB continues to reach into Merton communities by, for example: the Mental Health Peer Support Service; and, the agreement of the Phase 2 Ageing Well, a three year preventative and restorative support grant programme for the voluntary sector.

Key plans for the future include:

- Continue development of the HWB to work more efficiently and effectively as systems leaders of health and wellbeing.
- Take forward the East Merton Model of Health and Wellbeing through the agreed priorities of childhood obesity and social prescribing and establish an on-going dialogue to help mobilise the local community.
- Strategic oversight of delivery of the Better Care Plan and wider integration and transformation of health and social care.
- Embed prevention work across both the Council and partners building on Healthy Workplaces programme to promote a positive influence on health.

Our key challenges going forward include:

- Financial pressures on all partners in the face of structural changes and increasing demands on health and social care.
- Developing greater understanding between partners, and maintaining strong joint working and commitment to integration and delivery of the East Merton Model of Health and Wellbeing at a time of transformational change.
- Ensure that Merton HWB has a robust governance and role in Merton as strategic leader to improve health and wellbeing across the borough.

4.2 BETTER OPPORTUNITIES FOR YOUNGSTERS:

Children and Young People Thematic Partnership (Children's Trust Board)

The Children's Trust Board continues to be the vehicle through which partner agencies share responsibility for delivering services to improve outcomes for children and young people in Merton, particularly those vulnerable to poorer outcomes than their peers. Along with Merton's Safeguarding Children Board and Health and Wellbeing Board, the Children's Trust Board sets priorities for children's services and drives service improvements. Key areas of progress in 2015-16 have included:

- Reviewing and refreshing Merton's Children and Young People Plan for 2016-19. Partner agencies agreed that the plan should retain a focus on vulnerable children. We reviewed the national and local policy framework, examined performance data and achievements in the previous plan and agreed actions to be undertaken to meet our ambitions. The Plan was presented to and endorsed by each of the governance bodies noted above.
- Refreshing our local Child and Adolescent Mental Health Strategy and reviving our CAMHs Partnership Board enabled Merton to be in a strong position to bid successfully for national CAMHs Transformation Funding which is being used to deliver important elements of our local strategy.
- Joint commissioning of the new community health contract for children ensured a stronger focus on vulnerable children than in previous service specifications.
- Joint working across early years and community health services resulting in the redrawing of pathways into services for families with young children and the co-location of some community health practitioners within Merton's Children's Centres.
- Achieving stronger engagement of partner organisations in multi-agency auditing of casework with vulnerable children is helping to improve the understanding of our strengths and areas for improvement in safeguarding practice. This activity has informed our learning and development strategy and management action across partner agencies.
- We have further developed our partnership practice to improve our shared responses to children going missing from home, care or education; those vulnerable to child sexual exploitation and those at risk of radicalisation.
- Effective work across schools and school improvement services has resulted in 90% of Merton's schools to be rated either good or better by Ofsted – Merton's best position to date.
- Partners have continued to implement new Education, Health and Care planning for children with SEN and disabilities and have worked with parents and carers to further develop Merton's 'Local Offer' for this group.
- We have continued to implement our school places strategy providing additional places in primary schools and have progressed work to ensure the supply of sufficient secondary school places over the coming years.
- In response to the loss of council funding, we engaged with new funders, including local housing providers, who agreed financial support for youth services in Merton

which has enabled two youth centres to continue to provide a youth offer in the east of the borough.

- Merton's under 18's conception rate has reduced to 19.7 per 1000 young women compared to 51 per 1000 15 years ago. Merton is therefore the fastest improving borough in Outer London with rates below the national (22.8) and London (21.5) averages. This success has been achieved through effective partnership working, developing well publicised young people friendly contraceptive and sexual health services including access to free Emergency Contraception; the provision of good quality sex and relationships education in schools and ensuring the workforce is equipped to support young people and young parents to make positive life choices.
- The proportions of young people who are Not in Education, Employment and Training (NEET, Merton 4.3%, National 4.7%), or whose status is not known (Merton 6.6%, National 9%), have fallen and are better than national figures. Merton has also seen a greater percentage increase of 16 to 18 year olds participating in apprenticeships compared to our statistical neighbours. Merton's Economic Well-Being Group & Chamber of Commerce implemented the successful "Take One" initiative to encourage local employers to arrange employment/taster opportunities for young people in their organisation and continues to develop a range of employment and apprenticeship opportunities for young people in the borough.

Major challenges for the children's services partnership in the year ahead are to ensure continuing multi-agency ownership of the borough's key priorities for children; ongoing engagement of all relevant services in our ambition for continuous improvement and continuing to deliver safe and effective services in the context of significant continuing funding pressures across public services. In 2016-17, key plans for the children's services partnership include:

- Undertaking a comprehensive review of Merton's long established Child Wellbeing Model and pathways into early help and statutory services.
- Implementing changes in Merton's Multi-Agency Safeguarding Hub (MASH) following a review undertaken in early 2016 and in the context of the review of the Child Wellbeing Model.
- Making more use of evidence based practice tools including embedding the Signs of Safety approach in multi-agency safeguarding practice.
- Innovating in our commissioning approach through further integration of commissioning across partner agencies and progressing the procurement through a Social Impact Bond of 'edge of care' services for young people at risk of entering the care system.
- Undertaking further work with our youth partnership and external funders to achieve a sustainable model of youth provision in Merton.
- Refreshing our user voice strategy to further strengthen the involvement of young people in individual casework and service development.
- Developing specific schemes to provide sufficient school places in Merton for children with special educational needs over the coming years.

- Maintaining single and multi-agency inspection readiness across all key children's services in response to the more taxing regulatory framework being implemented by Ofsted and CQC.

4.3 KEEPING MERTON MOVING:

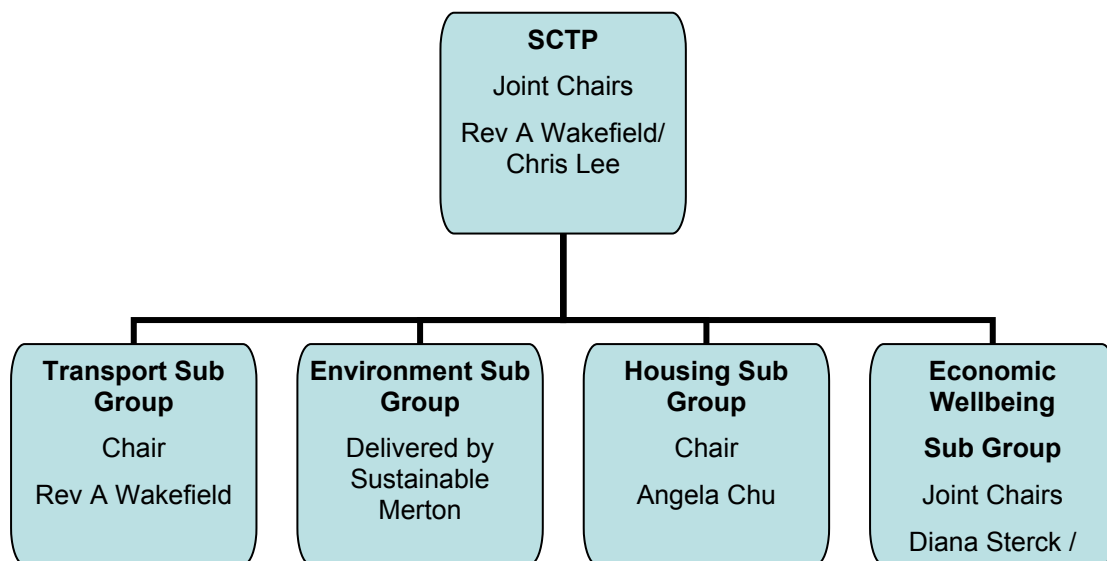
SUSTAINABLE COMMUNITIES & TRANSPORT PARTNERSHIP

The purpose of the Sustainable Communities and Transport Theme Group is to work in partnership to create a more sustainable borough, one which is less reliant on fossil fuel and which reduces its negative impact on the environment and climate change in particular. The Board promotes investment into the borough to create new jobs as well as looking to improve skills levels and the capacity of residents to benefit from these jobs and those across the region. The Board seeks to improve the condition and supply of housing including affordable housing. The Board works to promote the development of sustainable transport particularly active transport [cycling and walking] as well as public transport in and around Merton.

Our priorities are :

- Reduce CO2 and impact on climate change
- Increase supply of housing
- Increase inward investment in the borough
- Increase the supply of jobs and improve skills

In order to effectively deliver the priorities across such an extensive number of topics, the SCTP operates four main subgroups set out below.



The Sustainable Communities and Transport Thematic Partnership meets four times a year to monitor the progress of the subgroups and to receive information on overarching projects that affect more than one subgroup. In 2015-16 these included:

- Circle Housing Merton Priory to update the subgroup on their regeneration plans for Eastfields, High Path and Ravensbury estates (June 2015)
- Crossrail2: the opportunities and impacts on Wimbledon town centre and the wider borough
- South London Skills Area Review

Economic Wellbeing Group

This group is Chaired by Merton Chamber of Commerce and Commonsense Development Trust and is made up of partners representing business, the community, housing, training and education, the local authority and statutory agencies – all of whom have signed up to an Employment and Skills Action Plan with defined targets.

Key achievements include:

- Routes2work supported 120 local people into work.
- The Fayre and Square volunteering programme delivered 43 supported placements.
- The “Take One” apprenticeship programme has supported over 100 apprentices into work over two years
- Merton Council supported 160 residents into work including ex offenders and the long term unemployed.

Appendix 2 “*Working Together- Better Together*” showcases some of the successes of the partnership sub-group.

Environment sub-group

The Environment Sub-Group (ESG) is chaired by Sustainable Merton and is made up of partners representing business, the community, third sector partners, social housing providers and the council.

The primary aim of the group is to advocate joined up working on environmental issues across the borough. Environmental subgroup topics in 2015/16 included:

- community energy;
- civic crowd-funding;
- business engagement;
- community consultation and engagement, and
- the Paris climate change conference.

Key successes of the group include:

- a steady increase in the number of members supporting the group and their understanding of the need for joined up actions;
- the use of the Spacehive crowd-funding platform to help fund improvement works at the Fieldgate Lane community orchard in Mitcham, and;
- commitments to support the training development of Sustainable Merton’s Community Champions project.

Transport subgroup

During 2015-16 transport been a key theme of the Sustainable Communities and Transport Partnership main group (rather than a subgroup). The SCTP partners have focussed on major infrastructure investment, particularly on Crossrail2. Merton Council and LoveWimbledon BID worked with Crossrail2 (Transport for London and Network Rail) to consider the opportunities and risks from Crossrail2 in Wimbledon.

Key successes on transport matters include:

- Merton Council and LoveWimbledon BID hosting a landowners forum in September 2015, bringing together Wimbledon landowners and business interests, the MP and other politicians, local groups and the council to explore potential approaches investment and enterprise in Wimbledon town centre during the construction phase of Crossrail2 and afterwards.
- Agreement to progress a futureWimbledon masterplan, funded by the council, TfL and businesses, which will set out how Wimbledon could change with Crossrail2

Housing Sub Group

The group is chaired by Housing Strategy and made up of representatives from registered housing providers, homelessness organisations and statutory agencies. In 2015-16 this sub group focused on joint working to improve outcomes for homeless households, particularly non-priority homeless people, and on improving engagement with private sector landlords in order to raise housing standard in the private rented sector.

Key achievements include:

- Increased move-on accommodation for young single homeless people by 8 units through a new private sector procurement model
- Improved responses to reports of rough sleepers by securing 2 high support need beds for Merton, increasing the number of cross-agency surgeries, and by completing a review of the referral process
- Reviewed Severe Weather Emergency Protocol for rough sleepers
- Engaged with over 100 private landlords through Landlords Forum meetings. Over 90 landlords attended accreditation and continuous professional development training sessions with 10 landlords gaining accreditation

4.4 BEING SAFE AND STRONG:

SAFER STRONGER STRATEGY GROUP

The Safer and Stronger Strategy Group performs the role of the community safety partnership for Merton and leads on the community safety and community cohesion agenda on behalf of the Merton Partnership. Key achievements include:

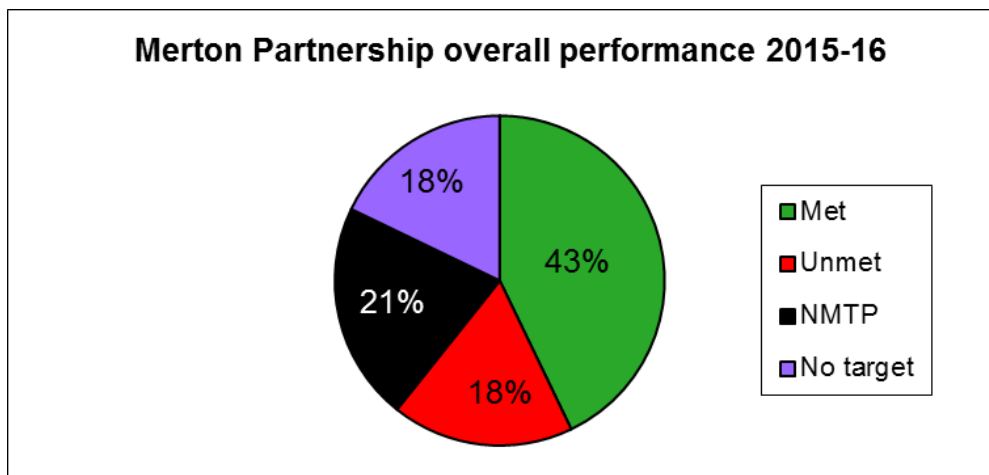
- The borough's One Stop Shop continued to be delivered with great success. The One Stop Shop is a free drop-in service available for any victim of Domestic Violence and Abuse (DVA) where they can attend and seek help and support. The One Stop Shop sees an average of five to six clients a week. During 2015-16 the One Stop Shop passed its fifth anniversary, which is a further milestone to ensuring over 250 clients were supported during a traumatic and stressful event in their lives. In total the One Stop Shop and all the agencies have supported over 1160 clients.
- The 2014 Annual Residents' Survey found that crime remained a concern for residents, but with a slight fall to 28% from the previous year and below the London average of 31%.
- Despite the increase in Anti Social Behaviour caseload, the overwhelming majority of cases continue to have had first contact within the agreed timeframe and at the same or higher level of performance as last year. In 2015/16, all ASB cases at priority level one and three were responded to in line with, or in advance of, target thresholds. One area for improvement is level two requests where 521 cases were received with 406, or 78%, being responded to on time from a target of 95%. The circumstances for this drop in performance are known and work is underway to address in the future.
- Neighbourhood Watch schemes cover over 38.8% of the borough. During 2015-16 we have seen a slight churn in watch numbers but we have maintained in excess of 550 coordinators across the borough covering 30,000+ homes. The future of Neighbourhood Watch remains positive and the coverage and commitment within Merton to this programme is something worth celebrating
- A CCTV Steering Group is now established. The group is already overseeing the commissioning of the new CCTV maintenance contract, significant capital investment in the infrastructure and the implementation of an action plan to respond to the findings of the review of CCTV.
- Performance against the 2014/15 target (90%) for the percentage of residents who agree that their local area is a place where people of different backgrounds get on well together was slightly under target, with 89% of respondents agreeing with this statement.
- Further activities in 2015/16 to increase community cohesion and integration have included a successful programme of events taking place across the borough to celebrate Interfaith Week in November 2015. Work has also been underway to re-establish Merton's Lesbian Gay Bisexual and Transgender (LGBT) Forum and to support and launch Black, Asian and Minority Ethnic (BAME) Voice in the borough. The council has continued to lead a partnership project on financial resilience and financial capability of local people.
- The Partnership continues to implement its volunteering strategy and recently launched VolunteerMerton, a new online portal that seamlessly links up volunteers

with volunteer opportunities through a digital platform. This will make it much simpler and quicker to link volunteers to actual volunteering opportunities. The recent Volunteering Awards has over 100 people in attendance.

5. END OF YEAR PERFORMANCE 2015-16

This report reviews performance for 2015-16 against the targets set for this period. This is a revision of the End of Year performance report presented to the Merton Partnership Executive Board on 31 May 2016, as it takes into account official year end figures which have now been published by the Metropolitan Police. This has resulted in revisions to the overall performance information shown below, as well as the Safer & Stronger performance information provided in paragraph 4.

1. Overall performance of the Partnership.



DNR = Data Not Received (by deadline)



NMTP = Not Measured This Period – i.e. reported in arrears or an annual return which is not yet due

No Target = A target has not been set for this measure

- 1.1 The table below shows overall performance of the Merton Partnership at March 2016, compared with March 2015. The number of indicators decreased from 32 indicators for 2014-15, to 28 indicators for 2015-16. Measures achieving or exceeding target for 2015-16 decreased by 7% overall, while measures not achieving their targets decreased by 23% overall. However there was an increase in the number of indicators which were recorded as “not measured this period” (from 3% to 21%) as well as an increase in the number of indicators for which targets were not set (from 6% to 18%).

Result	2014-15	2015-16
Target achieved	16 (50%)	12 (43%)
Target not achieved	13 (41%)	5 (18%)
Not Measured This Period	1 (3%)	6 (21%)
No target for this measure	2 (6%)	5 (18%)

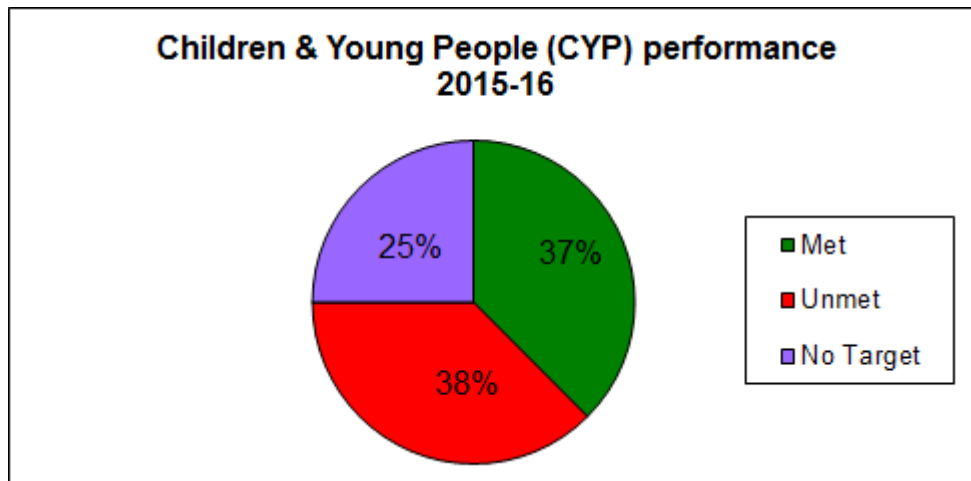
- 1.2 The table below shows the breakdown of performance by three of the four thematic partnerships. The performance of Sustainable Communities and Transport is provided separately in paragraph 5.

Thematic Partnership	 RED		 GREEN		DNR		NMTP		NO TARGET		Total
	No	%	No	%	No	%	No	%	No	%	
CYP (Children & Young People)	3	38	3	38	0	0	0	0	2	25	8
HWB (Health & Wellbeing)	2	17	8	67	0	0	2	17		0	12
S&S (Safer & Stronger)	0	0	1	13	0	0	4	50	3	38	8
Total	5	18	12	43	0	0	6	21	5	18	28

- 1.3 From a total of 28 performance indicators measured during 2015-16, 12 (43%) are green, having met their target, and five (18%) are red, not having met their target.
- 1.4 Six indicators (21%) are Not Measured This Period (NMTP). Year end data for two Health & Wellbeing indicators will not be available until the end of June, and four Safer & Stronger indicators cannot be reported upon because the returns were dependent upon the results of the Annual Residents Survey which was not carried out during 2015-16.
- 1.5 Five indicators (18%) have not had any targets set for them, so measurement of their performance cannot be determined – two of these are Children & Young People measures, and three are Safer & Stronger measures.

- 1.6 Appendix I of this report provides a detailed breakdown of the performance of each indicator showing the year end outturn against target, status, direction of travel and performance graphs.
- 1.7 Where measures are reported monthly, the performance over the 12 month period is shown in the graph. For those measured quarterly, the data received per quarter over the 12 month period is shown. Where measures are reported annually and historical data is available, the current performance together with (any) historical data, has been used in the graphs for comparative purposes.

2. Children and Young People

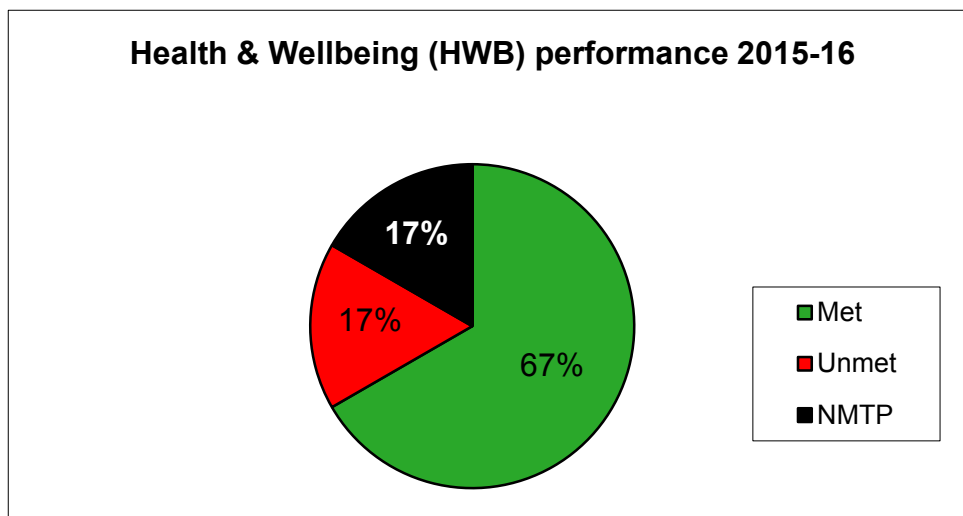


Totals may not equal 100% due to rounding issues

- 2.1 There are a total of eight indicators reported for this theme. Four are reported quarterly and four monthly. Data has been received for all eight indicators. Three (38%) are green having met their target, and three (38%) are red with the target being unmet. Two indicators (7%) have not had any targets set for them, so measurement of their performance cannot be determined – these are detailed below:

Code	Description	Additional information
MP 026	No. of families engaged in the Transforming Families programme (quarterly)	Children, Schools and Families monitor this indicator without setting any performance targets
MP 027	No. of free child care places for 2 year olds	Children, Schools and Families monitor this indicator without setting any performance targets

3. Health and Wellbeing

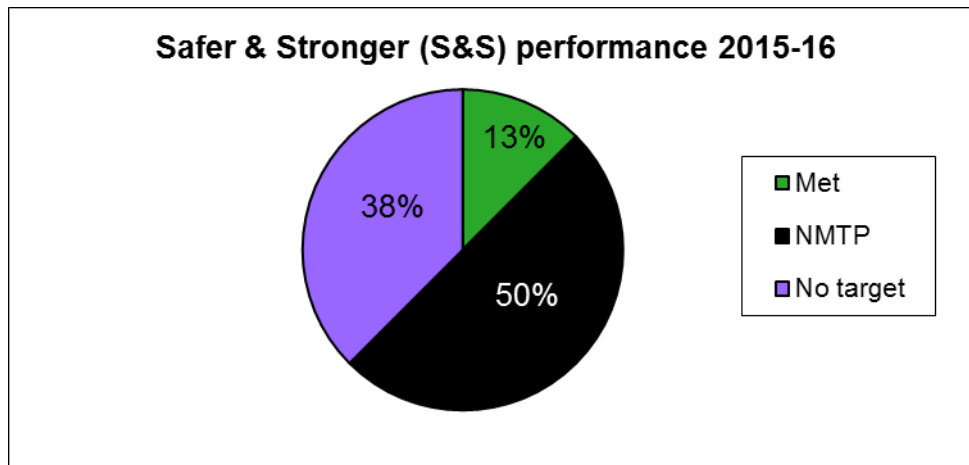


Totals may not equal 100% due to rounding issues

- 3.1 There are a total of twelve indicators for this theme. Eight are reported annually, two quarterly and two monthly. Returns for ten of the twelve indicators are detailed in this report. Eight (67%) are green with target met, and two (17%) have not achieved the target.
- 3.2 Year end data for two (17%) of the measures will not become available until the end of June; therefore they have been recorded as Not Measured This Period. Details of these measures can be found below:

Code	Description	Additional information
SP050 / MP 020	% of older people still living at home following reablement (annual)	The annual data return for 2015-16 will be available at the end of June 2016
SP 367 / MP 018	No. of smoking quitters (annual)	The final 2015-16 data will be available in June 2016. Q3 shows a result of 323 against a Q3 target of 397 (ie Red for the YTD)

4. Safer and Stronger



- 4.1 There are a total of eight indicators reported for this theme. Four are reported annually, and four quarterly. Data has been received for four (50%) of the indicators. One has met its target and is scored as green. Three do not have 2015/16 targets set for them, so their 2015/16 performance cannot be determined – these indicators are listed below:

Code	Description
MP 028	Increase in domestic violence sanction detections
MP 048	Reduction in violence with injury
MP 041	Reduction in burglary (dwelling and non dwelling)

- 4.2 Four (50%) of the indicators are reported as Not Measured This Period (NMTP). Returns for these indicators are dependent upon the results of the Annual Residents Survey which was not carried out during 2015-16:

Code	Description
MP 001	% residents who agree that their local area is a place where people of different backgrounds get on well together
MP 009	% residents feeling well informed about what is being done to tackle Anti Social Behaviour
SP 330 / MP 007	% perception of residents worried about drunk and rowdy behaviour
SP 331 / MP 008	% perception of residents worried about crime

5. Sustainable Communities and Transport

- 5.1 The Economic Wellbeing subgroup has produced “**Working Together- Better Together**” which showcases some of the successes of the partnership subgroup during 2015-16 – see Appendix 2
- 5.2 As agreed by the partnership, specific indicators were not created for the rest of this theme as much of the work is project led.
- 5.3 Progress reports have been presented to the Board at each meeting together with a twice yearly report on progress. Detailed below is an update on the work currently being carried out to ensure that the vision for the sustainable communities and transport theme is delivered.

Project	Priorities	Measure of delivery
Mayors Regeneration Fund (Connecting Colliers Wood)	Renewed public spaces, & streetscape	Project RAG = Green Completion dates: Merton High Street (Aug 15 - Complete) TFL works (Sept 15 - Complete) Baltic Close (Mar 16)
Wimbletech expansion	European Regional Development Fund Bid submission	Future Merton’s decision was to not to proceed with its full application to GLA for European funding to establish a new Tech Campus, due to cost and viability issues.
Colliers Wood and West Barnes Libraries	Redevelopment of Colliers Wood Library Redevelopment of West Barnes Library	CW = Green . Planning permission granted (June 15) Construction currently underway Completion expected late 2016 WB = Amber Development procurements options being assessed March 2016.
Canons HLF Parks for People	Stage 1 bid successful Project Manager and Community engagement officers appointed	CHLF= Green Project Manager and Community Engagement roles filled Consultants engaged to produce a: - Conservation area management plan - Viable business proposal Stage 2 bid deadline: Dec 2016

Project	Priorities	Measure of delivery
Cycle Programme	Clapham Common to Wimbledon Quietway	Green : Section of route along Wandle trail between Wandsworth boundary and Garfield school expected to be consulted on June 2016, implementation from Sept 2016
	Wimbledon to Raynes Park Quietway	Amber Greater London Authority reviewing Sustrans scheme design.
	New Malden to Raynes Park (RBK mini Holland)	Delivery by Royal Borough of Kingston; construction - 2018
	Croydon Rd Mitcham Common cross-borough route	Green Started January 2016. Project nearly complete, final snagging (April 2016)
Wimbledon Stadium Planning Application	In progress	Green <ul style="list-style-type: none"> - Merton Council granted planning permission December 2015 - Mayor of London decision expected summer 2016
Future Wimbledon Masterplan and Crossrail 2	Ideas Competition delivered Input to business case for Crossrail 2; ongoing Landowners forum held	Green In progress Sept 2015
Estate Local Plan	Statutory development plans to guide regeneration proposals that may come forward for Eastfields, High Path and Ravensbury Estates	Green In progress: Jan-Feb 2016 council consultations All year: CHMP consultations November 2016: decision
Pollards Hill Regeneration	Planning application submitted 2015	Decision expected later in 2016

5. Financial arrangements

2015/16 Merton Partnership budget

Merton Council provides support services for the Merton Partnership and the Executive Board.

Merton Council will meet standard administration and accommodation costs for the Partnerships and their meetings. Any additional work is reliant on Partner contributions to the Merton Partnership budget. In 2015-16 the total Partnership contribution was £6,200.

This Merton Partnership core budget covers the cost of communication and engagement activity, including Merton Together which is published every two months, public engagements and any publications if needed, and expenses associated to the Partnerships annual conference (venue hire/ refreshments/ speakers/ tools). This budget is also intended to deliver major partnership projects such as the Community Plan.

The Executive Board also oversaw the allocation of £75k from the Merton Partnership Voluntary Sector Grants to local voluntary organisations based on the following criteria:

- demonstrates clear outcomes which contribute towards 'Bridging The Gap';
- contributes to achieving one or more Community Plan priorities; and
- demonstrates partnership working, where the lead organisation must be a voluntary sector organisation.

Appendix I - End of Year Performance 2015-16 Merton Partnership



Theme	PI Code & Description	Polarity	2015/16				Performance Data Trend Chart																																							
			Value	Target	Status	Long Trend																																								
Children & Young People Page 41	CRP 64SP075MP030 % of children who become subject of a Child Protection Plan for a second or subsequent time (Monthly)	Low	24.02%	13%			<p>CRP 64SP075MP030 % of children who become subject of a Child Protection Plan for a second or subsequent time (Monthly)</p> <table border="1"> <caption>Monthly Performance Data for CRP 64SP075MP030</caption> <thead> <tr> <th>Month</th> <th>Value (%)</th> <th>Target (%)</th> </tr> </thead> <tbody> <tr><td>April 2015</td><td>22.22%</td><td>13%</td></tr> <tr><td>May 2015</td><td>22.22%</td><td>13%</td></tr> <tr><td>June 2015</td><td>21.74%</td><td>13%</td></tr> <tr><td>July 2015</td><td>21.15%</td><td>13%</td></tr> <tr><td>August 2015</td><td>25.48%</td><td>13%</td></tr> <tr><td>September 2015</td><td>24.26%</td><td>13%</td></tr> <tr><td>October 2015</td><td>24.76%</td><td>13%</td></tr> <tr><td>November 2015</td><td>25.48%</td><td>13%</td></tr> <tr><td>December 2015</td><td>27.49%</td><td>13%</td></tr> <tr><td>January 2016</td><td>25.06%</td><td>13%</td></tr> <tr><td>February 2016</td><td>25.06%</td><td>13%</td></tr> <tr><td>March 2016</td><td>24.02%</td><td>13%</td></tr> </tbody> </table>	Month	Value (%)	Target (%)	April 2015	22.22%	13%	May 2015	22.22%	13%	June 2015	21.74%	13%	July 2015	21.15%	13%	August 2015	25.48%	13%	September 2015	24.26%	13%	October 2015	24.76%	13%	November 2015	25.48%	13%	December 2015	27.49%	13%	January 2016	25.06%	13%	February 2016	25.06%	13%	March 2016	24.02%	13%
								Month	Value (%)	Target (%)																																				
								April 2015	22.22%	13%																																				
								May 2015	22.22%	13%																																				
								June 2015	21.74%	13%																																				
								July 2015	21.15%	13%																																				
								August 2015	25.48%	13%																																				
								September 2015	24.26%	13%																																				
								October 2015	24.76%	13%																																				
								November 2015	25.48%	13%																																				
								December 2015	27.49%	13%																																				
								January 2016	25.06%	13%																																				
February 2016	25.06%	13%																																												
March 2016	24.02%	13%																																												

Theme	PI Code & Description	Polarity	2015/16				Performance Data Trend Chart																																							
			Value	Target	Status	Long Trend																																								
Children & Young People	CRP 65SP095MP012 No. of special guardianship orders and adoptions finalised during the year ending 31 March (Monthly)	High	13	13	✓	↓	<p>CRP 65SP095MP012 No. of special guardianship orders and adoptions finalised during the year ending 31 March (Monthly)</p> <table border="1"> <thead> <tr> <th>Month</th> <th>Months</th> <th>Target (Months)</th> </tr> </thead> <tbody> <tr><td>April 2015</td><td>0</td><td>13</td></tr> <tr><td>May 2015</td><td>4</td><td>13</td></tr> <tr><td>June 2015</td><td>4</td><td>13</td></tr> <tr><td>July 2015</td><td>5</td><td>13</td></tr> <tr><td>August 2015</td><td>5</td><td>13</td></tr> <tr><td>September 2015</td><td>8</td><td>13</td></tr> <tr><td>October 2015</td><td>11</td><td>13</td></tr> <tr><td>November 2015</td><td>11</td><td>13</td></tr> <tr><td>December 2015</td><td>11</td><td>13</td></tr> <tr><td>January 2016</td><td>13</td><td>13</td></tr> <tr><td>February 2016</td><td>13</td><td>13</td></tr> <tr><td>March 2016</td><td>13</td><td>13</td></tr> </tbody> </table>	Month	Months	Target (Months)	April 2015	0	13	May 2015	4	13	June 2015	4	13	July 2015	5	13	August 2015	5	13	September 2015	8	13	October 2015	11	13	November 2015	11	13	December 2015	11	13	January 2016	13	13	February 2016	13	13	March 2016	13	13
Month	Months	Target (Months)																																												
April 2015	0	13																																												
May 2015	4	13																																												
June 2015	4	13																																												
July 2015	5	13																																												
August 2015	5	13																																												
September 2015	8	13																																												
October 2015	11	13																																												
November 2015	11	13																																												
December 2015	11	13																																												
January 2016	13	13																																												
February 2016	13	13																																												
March 2016	13	13																																												
Children & Young People	CRP 72SP319MP034 % 16-19 year olds Not in Education, Employment or Training (NEET) (Monthly)	Low	3.6%	5%	✓	↑	<p>CRP 72SP319MP034 % 16-19 year olds Not in Education, Employment or Training (NEET) (Monthly)</p> <table border="1"> <thead> <tr> <th>Month</th> <th>Months</th> <th>Target (Months)</th> </tr> </thead> <tbody> <tr><td>April 2015</td><td>4.2%</td><td>5%</td></tr> <tr><td>May 2015</td><td>4.2%</td><td>5%</td></tr> <tr><td>June 2015</td><td>4.2%</td><td>5%</td></tr> <tr><td>July 2015</td><td>4%</td><td>5%</td></tr> <tr><td>August 2015</td><td>4.1%</td><td>5%</td></tr> <tr><td>September 2015</td><td>5.5%</td><td>5%</td></tr> <tr><td>October 2015</td><td>4.3%</td><td>5%</td></tr> <tr><td>November 2015</td><td>2.5%</td><td>5%</td></tr> <tr><td>December 2015</td><td>3.2%</td><td>5%</td></tr> <tr><td>January 2016</td><td>3.5%</td><td>5%</td></tr> <tr><td>February 2016</td><td>3.7%</td><td>5%</td></tr> <tr><td>March 2016</td><td>3.6%</td><td>5%</td></tr> </tbody> </table>	Month	Months	Target (Months)	April 2015	4.2%	5%	May 2015	4.2%	5%	June 2015	4.2%	5%	July 2015	4%	5%	August 2015	4.1%	5%	September 2015	5.5%	5%	October 2015	4.3%	5%	November 2015	2.5%	5%	December 2015	3.2%	5%	January 2016	3.5%	5%	February 2016	3.7%	5%	March 2016	3.6%	5%
Month	Months	Target (Months)																																												
April 2015	4.2%	5%																																												
May 2015	4.2%	5%																																												
June 2015	4.2%	5%																																												
July 2015	4%	5%																																												
August 2015	4.1%	5%																																												
September 2015	5.5%	5%																																												
October 2015	4.3%	5%																																												
November 2015	2.5%	5%																																												
December 2015	3.2%	5%																																												
January 2016	3.5%	5%																																												
February 2016	3.7%	5%																																												
March 2016	3.6%	5%																																												

Theme	PI Code & Description	Polarity	2015/16				Performance Data Trend Chart										
			Value	Target	Status	Long Trend											
Children & Young People	MP 026 No. of families engaged in the Transforming Families programme (Quarterly)	High	300	No Target	Not known	↑	<p>MP 026 No. of families engaged in the Transforming Families programme (Quarterly)</p> <table border="1"> <caption>MP 026 Quarterly Data</caption> <thead> <tr> <th>Quarter</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>Q1 2015/16</td> <td>100</td> </tr> <tr> <td>Q2 2015/16</td> <td>100</td> </tr> <tr> <td>Q3 2015/16</td> <td>250</td> </tr> <tr> <td>Q4 2015/16</td> <td>300</td> </tr> </tbody> </table>	Quarter	Value	Q1 2015/16	100	Q2 2015/16	100	Q3 2015/16	250	Q4 2015/16	300
Quarter	Value																
Q1 2015/16	100																
Q2 2015/16	100																
Q3 2015/16	250																
Q4 2015/16	300																
Children & Young People	MP 027 No. of free child care places for 2 year olds (Quarterly)	High	438	No Target	Not known	↓	<p>MP 027 No. of free child care places for 2 year olds (Quarterly)</p> <table border="1"> <caption>MP 027 Quarterly Data</caption> <thead> <tr> <th>Quarter</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>Q1 2015/16</td> <td>0</td> </tr> <tr> <td>Q2 2015/16</td> <td>514</td> </tr> <tr> <td>Q3 2015/16</td> <td>540</td> </tr> <tr> <td>Q4 2015/16</td> <td>438</td> </tr> </tbody> </table>	Quarter	Value	Q1 2015/16	0	Q2 2015/16	514	Q3 2015/16	540	Q4 2015/16	438
Quarter	Value																
Q1 2015/16	0																
Q2 2015/16	514																
Q3 2015/16	540																
Q4 2015/16	438																

Theme	PI Code & Description	Polarity	2015/16				Performance Data Trend Chart															
			Value	Target	Status	Long Trend																
Children & Young People	MP 029 % Children & YP in care cases which were reviewed within required timescales (Quarterly)	High	98.25%	100%			<p>MP 029 % Children & YP in care cases which were reviewed within required timescales (Quarterly)</p>  <table border="1"> <caption>MP 029 % Children & YP in care cases which were reviewed within required timescales (Quarterly)</caption> <thead> <tr> <th>Quarter</th> <th>Value</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>Q1 2015/16</td> <td>100%</td> <td>100%</td> </tr> <tr> <td>Q2 2015/16</td> <td>99%</td> <td>100%</td> </tr> <tr> <td>Q3 2015/16</td> <td>97%</td> <td>100%</td> </tr> <tr> <td>Q4 2015/16</td> <td>97%</td> <td>100%</td> </tr> </tbody> </table>	Quarter	Value	Target	Q1 2015/16	100%	100%	Q2 2015/16	99%	100%	Q3 2015/16	97%	100%	Q4 2015/16	97%	100%
Quarter	Value	Target																				
Q1 2015/16	100%	100%																				
Q2 2015/16	99%	100%																				
Q3 2015/16	97%	100%																				
Q4 2015/16	97%	100%																				
Children & Young People	MP 031 % Child protection cases which were reviewed within the required timescales (Quarterly)	High	99%	100%			<p>MP 031 % Child protection cases which were reviewed within the required timescales (Quarterly)</p>  <table border="1"> <caption>MP 031 % Child protection cases which were reviewed within the required timescales (Quarterly)</caption> <thead> <tr> <th>Quarter</th> <th>Value</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>Q1 2015/16</td> <td>100%</td> <td>100%</td> </tr> <tr> <td>Q2 2015/16</td> <td>98%</td> <td>100%</td> </tr> <tr> <td>Q3 2015/16</td> <td>97%</td> <td>100%</td> </tr> <tr> <td>Q4 2015/16</td> <td>99%</td> <td>100%</td> </tr> </tbody> </table>	Quarter	Value	Target	Q1 2015/16	100%	100%	Q2 2015/16	98%	100%	Q3 2015/16	97%	100%	Q4 2015/16	99%	100%
Quarter	Value	Target																				
Q1 2015/16	100%	100%																				
Q2 2015/16	98%	100%																				
Q3 2015/16	97%	100%																				
Q4 2015/16	99%	100%																				

Theme	PI Code & Description	Polarity	2015/16				Performance Data Trend Chart																																							
			Value	Target	Status	Long Trend																																								
Children & Young People	SP 091 / MP 014 First time entrants to the Youth Justice System aged 10-17 years (Monthly)	Low	61	80	✓	↑	<p>SP 091 / MP 014 First time entrants to the Youth Justice System aged 10-17 years (Monthly)</p> <table border="1"> <thead> <tr> <th>Month</th> <th>Months</th> <th>Target (Months)</th> </tr> </thead> <tbody> <tr><td>April 2015</td><td>3</td><td>10</td></tr> <tr><td>May 2015</td><td>5</td><td>15</td></tr> <tr><td>June 2015</td><td>9</td><td>20</td></tr> <tr><td>July 2015</td><td>16</td><td>25</td></tr> <tr><td>August 2015</td><td>19</td><td>30</td></tr> <tr><td>September 2015</td><td>21</td><td>35</td></tr> <tr><td>October 2015</td><td>24</td><td>40</td></tr> <tr><td>November 2015</td><td>34</td><td>45</td></tr> <tr><td>December 2015</td><td>38</td><td>50</td></tr> <tr><td>January 2016</td><td>48</td><td>55</td></tr> <tr><td>February 2016</td><td>48</td><td>60</td></tr> <tr><td>March 2016</td><td>61</td><td>65</td></tr> </tbody> </table>	Month	Months	Target (Months)	April 2015	3	10	May 2015	5	15	June 2015	9	20	July 2015	16	25	August 2015	19	30	September 2015	21	35	October 2015	24	40	November 2015	34	45	December 2015	38	50	January 2016	48	55	February 2016	48	60	March 2016	61	65
Month	Months	Target (Months)																																												
April 2015	3	10																																												
May 2015	5	15																																												
June 2015	9	20																																												
July 2015	16	25																																												
August 2015	19	30																																												
September 2015	21	35																																												
October 2015	24	40																																												
November 2015	34	45																																												
December 2015	38	50																																												
January 2016	48	55																																												
February 2016	48	60																																												
March 2016	61	65																																												
Page 45 Health & Wellbeing	CRP 056SP054MP21 No. of Carers receiving services and / or information and advice (Monthly)	High	967	930	✓	↓	<p>CRP 056SP054MP21 No. of Carers receiving services and / or information and advice (Monthly)</p> <table border="1"> <thead> <tr> <th>Month</th> <th>Months</th> <th>Target (Months)</th> </tr> </thead> <tbody> <tr><td>April 2015</td><td>298</td><td>100</td></tr> <tr><td>May 2015</td><td>387</td><td>150</td></tr> <tr><td>June 2015</td><td>453</td><td>200</td></tr> <tr><td>July 2015</td><td>463</td><td>250</td></tr> <tr><td>August 2015</td><td>482</td><td>300</td></tr> <tr><td>September 2015</td><td>493</td><td>350</td></tr> <tr><td>October 2015</td><td>541</td><td>400</td></tr> <tr><td>November 2015</td><td>599</td><td>450</td></tr> <tr><td>December 2015</td><td>699</td><td>500</td></tr> <tr><td>January 2016</td><td>765</td><td>550</td></tr> <tr><td>February 2016</td><td>957</td><td>600</td></tr> <tr><td>March 2016</td><td>967</td><td>650</td></tr> </tbody> </table>	Month	Months	Target (Months)	April 2015	298	100	May 2015	387	150	June 2015	453	200	July 2015	463	250	August 2015	482	300	September 2015	493	350	October 2015	541	400	November 2015	599	450	December 2015	699	500	January 2016	765	550	February 2016	957	600	March 2016	967	650
Month	Months	Target (Months)																																												
April 2015	298	100																																												
May 2015	387	150																																												
June 2015	453	200																																												
July 2015	463	250																																												
August 2015	482	300																																												
September 2015	493	350																																												
October 2015	541	400																																												
November 2015	599	450																																												
December 2015	699	500																																												
January 2016	765	550																																												
February 2016	957	600																																												
March 2016	967	650																																												

Theme	PI Code & Description	Polarity	2015/16				Performance Data Trend Chart																																							
			Value	Target	Status	Long Trend																																								
Health & Wellbeing	CRP 61SP036MP045 No. of households in temporary accommodation (Monthly)	Low	158.17	130			<p>CRP 61SP036MP045 No. of households in temporary accommodation (Monthly)</p>  <table border="1"> <caption>CRP 61SP036MP045 No. of households in temporary accommodation (Monthly)</caption> <thead> <tr> <th>Month</th> <th>Months</th> <th>Target (Months)</th> </tr> </thead> <tbody> <tr><td>April 2015</td><td>139</td><td>130</td></tr> <tr><td>May 2015</td><td>139</td><td>130</td></tr> <tr><td>June 2015</td><td>142</td><td>130</td></tr> <tr><td>July 2015</td><td>161</td><td>130</td></tr> <tr><td>August 2015</td><td>160</td><td>130</td></tr> <tr><td>September 2015</td><td>157</td><td>130</td></tr> <tr><td>October 2015</td><td>170</td><td>130</td></tr> <tr><td>November 2015</td><td>165</td><td>130</td></tr> <tr><td>December 2015</td><td>168</td><td>130</td></tr> <tr><td>January 2016</td><td>161</td><td>130</td></tr> <tr><td>February 2016</td><td>161</td><td>130</td></tr> <tr><td>March 2016</td><td>175</td><td>130</td></tr> </tbody> </table>	Month	Months	Target (Months)	April 2015	139	130	May 2015	139	130	June 2015	142	130	July 2015	161	130	August 2015	160	130	September 2015	157	130	October 2015	170	130	November 2015	165	130	December 2015	168	130	January 2016	161	130	February 2016	161	130	March 2016	175	130
Month	Months	Target (Months)																																												
April 2015	139	130																																												
May 2015	139	130																																												
June 2015	142	130																																												
July 2015	161	130																																												
August 2015	160	130																																												
September 2015	157	130																																												
October 2015	170	130																																												
November 2015	165	130																																												
December 2015	168	130																																												
January 2016	161	130																																												
February 2016	161	130																																												
March 2016	175	130																																												
Health & Wellbeing	MP 016 Slope of index of inequality in life expectancy - male (annual)	Low	6.8	7.9			<p>MP 016 Slope of index of inequality in life expectancy - male (annual)</p>  <table border="1"> <caption>MP 016 Slope of index of inequality in life expectancy - male (annual)</caption> <thead> <tr> <th>Years</th> <th>Years</th> <th>Target (Years)</th> </tr> </thead> <tbody> <tr><td>2013/14</td><td>8.5</td><td>7.9</td></tr> <tr><td>2014/15</td><td>7.9</td><td>7.9</td></tr> <tr><td>2015/16</td><td>6.8</td><td>7.9</td></tr> </tbody> </table>	Years	Years	Target (Years)	2013/14	8.5	7.9	2014/15	7.9	7.9	2015/16	6.8	7.9																											
Years	Years	Target (Years)																																												
2013/14	8.5	7.9																																												
2014/15	7.9	7.9																																												
2015/16	6.8	7.9																																												


Page 46

Theme	PI Code & Description	Polarity	2015/16				Performance Data Trend Chart												
			Value	Target	Status	Long Trend													
Health & Wellbeing	MP 017 Slope of index of inequality in life expectancy - female (annual)	Low	5	5.2	✓	↑	<p>MP 017 Slope of index of inequality in life expectancy - female (annual)</p> <table border="1"> <caption>MP 017 Performance Data</caption> <thead> <tr> <th>Year</th> <th>Value</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>2013/14</td> <td>4.9</td> <td>5.2</td> </tr> <tr> <td>2014/15</td> <td>5.2</td> <td>5.2</td> </tr> <tr> <td>2015/16</td> <td>5</td> <td>5.2</td> </tr> </tbody> </table>	Year	Value	Target	2013/14	4.9	5.2	2014/15	5.2	5.2	2015/16	5	5.2
Year	Value	Target																	
2013/14	4.9	5.2																	
2014/15	5.2	5.2																	
2015/16	5	5.2																	
Page 47 Health & Wellbeing	MP 019 % excess weight in children aged 4-5 years (annual / academic)	Low	19%	36.3%	✓	↑	<p>MP 019 % excess weight in children aged 4-5 years (annual / academic)</p> <table border="1"> <caption>MP 019 Performance Data</caption> <thead> <tr> <th>Year</th> <th>Value</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>2013/14</td> <td>20%</td> <td>36.3%</td> </tr> <tr> <td>2014/15</td> <td>20.9%</td> <td>36.3%</td> </tr> <tr> <td>2015/16</td> <td>19%</td> <td>36.3%</td> </tr> </tbody> </table>	Year	Value	Target	2013/14	20%	36.3%	2014/15	20.9%	36.3%	2015/16	19%	36.3%
Year	Value	Target																	
2013/14	20%	36.3%																	
2014/15	20.9%	36.3%																	
2015/16	19%	36.3%																	

Theme	PI Code & Description	Polarity	2015/16				Performance Data Trend Chart												
			Value	Target	Status	Long Trend													
Health & Wellbeing	MP 036 % MMR2 coverage rate (second MMR children 3-5 years)(annual)	High	86.5%	80%	✓	↑	<p>MP 036 % MMR2 coverage rate (second MMR children 3-5 years)(annual)</p> <table border="1"> <caption>MP 036 % MMR2 coverage rate (second MMR children 3-5 years)(annual)</caption> <thead> <tr> <th>Year</th> <th>Value</th> <th>Target (Years)</th> </tr> </thead> <tbody> <tr> <td>2013/14</td> <td>68.9%</td> <td>~85%</td> </tr> <tr> <td>2014/15</td> <td>75.8%</td> <td>~85%</td> </tr> <tr> <td>2015/16</td> <td>86.5%</td> <td>~85%</td> </tr> </tbody> </table>	Year	Value	Target (Years)	2013/14	68.9%	~85%	2014/15	75.8%	~85%	2015/16	86.5%	~85%
Year	Value	Target (Years)																	
2013/14	68.9%	~85%																	
2014/15	75.8%	~85%																	
2015/16	86.5%	~85%																	
Health & Wellbeing	MP 038 Under 18 conceptions (per 1000)(annual)	Low	19.7	27	✓	↑	<p>MP 038 Under 18 conceptions (per 1000)(annual)</p> <table border="1"> <caption>MP 038 Under 18 conceptions (per 1000)(annual)</caption> <thead> <tr> <th>Year</th> <th>Value</th> <th>Target (Years)</th> </tr> </thead> <tbody> <tr> <td>2013/14</td> <td>25.5</td> <td>27</td> </tr> <tr> <td>2014/15</td> <td>22.1</td> <td>27</td> </tr> <tr> <td>2015/16</td> <td>19.7</td> <td>27</td> </tr> </tbody> </table>	Year	Value	Target (Years)	2013/14	25.5	27	2014/15	22.1	27	2015/16	19.7	27
Year	Value	Target (Years)																	
2013/14	25.5	27																	
2014/15	22.1	27																	
2015/16	19.7	27																	

Page 48

Theme	PI Code & Description	Polarity	2015/16				Performance Data Trend Chart												
			Value	Target	Status	Long Trend													
Health & Wellbeing	SP 050 / MP020 % Older people still living at home following reablement (annual)	High	NMTP	85.8%	NMTP		<p>SP 050 / MP020 % Older people still living at home following reablement (annual)</p> <table border="1"> <caption>SP 050 / MP020 % Older people still living at home following reablement (annual)</caption> <thead> <tr> <th>Year</th> <th>Years</th> <th>Target (Years)</th> </tr> </thead> <tbody> <tr> <td>2013/14</td> <td>-</td> <td>85.8%</td> </tr> <tr> <td>2014/15</td> <td>81.2%</td> <td>85.8%</td> </tr> <tr> <td>2015/16</td> <td>-</td> <td>85.8%</td> </tr> </tbody> </table>	Year	Years	Target (Years)	2013/14	-	85.8%	2014/15	81.2%	85.8%	2015/16	-	85.8%
Year	Years	Target (Years)																	
2013/14	-	85.8%																	
2014/15	81.2%	85.8%																	
2015/16	-	85.8%																	
Page 49 Health & Wellbeing	SP 082 / MP037 Early Years foundation stage profile (annual)	High	68	60	✓	↑	<p>SP 082 / MP037 Early Years foundation stage profile (annual)</p> <table border="1"> <caption>SP 082 / MP037 Early Years foundation stage profile (annual)</caption> <thead> <tr> <th>Year</th> <th>Years</th> <th>Target (Years)</th> </tr> </thead> <tbody> <tr> <td>2013/14</td> <td>46</td> <td>65</td> </tr> <tr> <td>2014/15</td> <td>60</td> <td>60</td> </tr> <tr> <td>2015/16</td> <td>68</td> <td>60</td> </tr> </tbody> </table>	Year	Years	Target (Years)	2013/14	46	65	2014/15	60	60	2015/16	68	60
Year	Years	Target (Years)																	
2013/14	46	65																	
2014/15	60	60																	
2015/16	68	60																	

Theme	PI Code & Description	Polarity	2015/16				Performance Data Trend Chart															
			Value	Target	Status	Long Trend																
Health & Wellbeing	SP 362 / MP 040 % Late diagnosis of HIV rate (annual)	Low	38.5%	42%			<p>SP 362 / MP 040 % Late diagnosis of HIV rate (annual)</p>  <table border="1"> <caption>SP 362 / MP 040 % Late diagnosis of HIV rate (annual)</caption> <thead> <tr> <th>Year</th> <th>Value</th> <th>Target (Years)</th> </tr> </thead> <tbody> <tr> <td>2013/14</td> <td>44.9%</td> <td>~45%</td> </tr> <tr> <td>2014/15</td> <td>38.8%</td> <td>~45%</td> </tr> <tr> <td>2015/16</td> <td>38.5%</td> <td>~45%</td> </tr> </tbody> </table>	Year	Value	Target (Years)	2013/14	44.9%	~45%	2014/15	38.8%	~45%	2015/16	38.5%	~45%			
Year	Value	Target (Years)																				
2013/14	44.9%	~45%																				
2014/15	38.8%	~45%																				
2015/16	38.5%	~45%																				
Health & Wellbeing	SP 366 / MP 039 % take up of NHS health check by those eligible (Quarterly)	High	44.7%	58.5%			<p>SP 366 / MP 039 % take up of NHS health check by those eligible (Quarterly)</p>  <table border="1"> <caption>SP 366 / MP 039 % take up of NHS health check by those eligible (Quarterly)</caption> <thead> <tr> <th>Quarter</th> <th>Value</th> <th>Target (Quarters)</th> </tr> </thead> <tbody> <tr> <td>Q1 2015/16</td> <td>59.1%</td> <td>~50%</td> </tr> <tr> <td>Q2 2015/16</td> <td>53.3%</td> <td>~50%</td> </tr> <tr> <td>Q3 2015/16</td> <td>37.3%</td> <td>~50%</td> </tr> <tr> <td>Q4 2015/16</td> <td>38%</td> <td>~50%</td> </tr> </tbody> </table>	Quarter	Value	Target (Quarters)	Q1 2015/16	59.1%	~50%	Q2 2015/16	53.3%	~50%	Q3 2015/16	37.3%	~50%	Q4 2015/16	38%	~50%
Quarter	Value	Target (Quarters)																				
Q1 2015/16	59.1%	~50%																				
Q2 2015/16	53.3%	~50%																				
Q3 2015/16	37.3%	~50%																				
Q4 2015/16	38%	~50%																				

Theme	PI Code & Description	Polarity	2015/16				Performance Data Trend Chart															
			Value	Target	Status	Long Trend																
Page 51	Health & Wellbeing	SP 367 / MP 018 No. of smoking quitters (Quarterly)	High	NMTP	584	NMTP	<p>SP 367 / MP 018 No. of smoking quitters (Quarterly)</p> <table border="1"> <caption>SP 367 / MP 018 No. of smoking quitters (Quarterly)</caption> <thead> <tr> <th>Quarter</th> <th>Value</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>Q1 2015/16</td> <td>110</td> <td>~140</td> </tr> <tr> <td>Q2 2015/16</td> <td>108</td> <td>~145</td> </tr> <tr> <td>Q3 2015/16</td> <td>105</td> <td>~110</td> </tr> <tr> <td>Q4 2015/16</td> <td>-</td> <td>~175</td> </tr> </tbody> </table>	Quarter	Value	Target	Q1 2015/16	110	~140	Q2 2015/16	108	~145	Q3 2015/16	105	~110	Q4 2015/16	-	~175
	Quarter	Value	Target																			
Q1 2015/16	110	~140																				
Q2 2015/16	108	~145																				
Q3 2015/16	105	~110																				
Q4 2015/16	-	~175																				
Safer & Stronger	MP 001 % Residents who agree that their local area is a place where people of different backgrounds get on well together (annual)	High	NMTP	91%	NMTP	<p>MP 001 % Residents who agree that their local area is a place where people of different backgrounds get on well together (annual)</p> <table border="1"> <caption>MP 001 % Residents who agree that their local area is a place where people of different backgrounds get on well together (annual)</caption> <thead> <tr> <th>Year</th> <th>Value</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>2013/14</td> <td>90%</td> <td>90%</td> </tr> <tr> <td>2014/15</td> <td>89%</td> <td>90%</td> </tr> <tr> <td>2015/16</td> <td>91%</td> <td>90%</td> </tr> </tbody> </table>	Year	Value	Target	2013/14	90%	90%	2014/15	89%	90%	2015/16	91%	90%				
Year	Value	Target																				
2013/14	90%	90%																				
2014/15	89%	90%																				
2015/16	91%	90%																				

Theme	PI Code & Description	Polarity	2015/16				Performance Data Trend Chart															
			Value	Target	Status	Long Trend																
Safer & Stronger	MP 003 No. of volunteers recruited through MVSC (Quarterly)	High	2,820	2,100	✓	↑	<p>MP 003 No. of volunteers recruited through MVSC (Quarterly)</p> <table border="1"> <caption>MP 003 No. of volunteers recruited through MVSC (Quarterly)</caption> <thead> <tr> <th>Quarter</th> <th>Value</th> <th>Target (Quarters)</th> </tr> </thead> <tbody> <tr> <td>Q1 2015/16</td> <td>746</td> <td>530</td> </tr> <tr> <td>Q2 2015/16</td> <td>835</td> <td>530</td> </tr> <tr> <td>Q3 2015/16</td> <td>643</td> <td>530</td> </tr> <tr> <td>Q4 2015/16</td> <td>596</td> <td>530</td> </tr> </tbody> </table>	Quarter	Value	Target (Quarters)	Q1 2015/16	746	530	Q2 2015/16	835	530	Q3 2015/16	643	530	Q4 2015/16	596	530
	Quarter	Value	Target (Quarters)																			
Q1 2015/16	746	530																				
Q2 2015/16	835	530																				
Q3 2015/16	643	530																				
Q4 2015/16	596	530																				
Page 52 Safer & Stronger	MP 009 % Residents feeling well informed about what is being done to tackle Anti Social Behaviour (annual)	High	NMTP	31%	NMTP	NMTP	<p>MP 009 % Residents feeling well informed about what is being done to tackle Anti Social Behaviour (annual)</p> <table border="1"> <caption>MP 009 % Residents feeling well informed about what is being done to tackle Anti Social Behaviour (annual)</caption> <thead> <tr> <th>Year</th> <th>Value</th> <th>Target (Years)</th> </tr> </thead> <tbody> <tr> <td>2013/14</td> <td>35%</td> <td>31%</td> </tr> <tr> <td>2014/15</td> <td>29%</td> <td>31%</td> </tr> <tr> <td>2015/16</td> <td>31%</td> <td>31%</td> </tr> </tbody> </table>	Year	Value	Target (Years)	2013/14	35%	31%	2014/15	29%	31%	2015/16	31%	31%			
Year	Value	Target (Years)																				
2013/14	35%	31%																				
2014/15	29%	31%																				
2015/16	31%	31%																				

Theme	PI Code & Description	Polarity	2015/16				Performance Data Trend Chart								
			Value	Target	Status	Long Trend									
Safer & Stronger	<p>MP 028</p> <p>Increase in domestic violence sanction detections (Quarterly)</p> <p><i>Note: Only annual data has been provided which has governed graph display</i></p>	High	35.33%	No Target	Not known	↓	<p>MP 028 Increase in domestic violence sanction detections (Quarterly)</p> <table border="1"> <caption>MP 028 Increase in domestic violence sanction detections (Quarterly)</caption> <thead> <tr> <th>Year</th> <th>Value (%)</th> </tr> </thead> <tbody> <tr> <td>2013/14</td> <td>51.1%</td> </tr> <tr> <td>2014/15</td> <td>39.05%</td> </tr> <tr> <td>2015/16</td> <td>35.33%</td> </tr> </tbody> </table>	Year	Value (%)	2013/14	51.1%	2014/15	39.05%	2015/16	35.33%
Year	Value (%)														
2013/14	51.1%														
2014/15	39.05%														
2015/16	35.33%														
<p>Page 53</p> <p>Safer & Stronger</p>	<p>MP 048</p> <p>Reduction in violence with injury (Quarterly)</p> <p><i>Note: Only annual data has been provided which has governed graph display</i></p>	Low	842	No Target	Not known	↑	<p>MP 048 Reduction in violence with injury (Quarterly)</p> <table border="1"> <caption>MP 048 Reduction in violence with injury (Quarterly)</caption> <thead> <tr> <th>Year</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>2013/14</td> <td>928</td> </tr> <tr> <td>2014/15</td> <td>894</td> </tr> <tr> <td>2015/16</td> <td>842</td> </tr> </tbody> </table>	Year	Value	2013/14	928	2014/15	894	2015/16	842
Year	Value														
2013/14	928														
2014/15	894														
2015/16	842														

Theme	PI Code & Description	Polarity	2015/16				Performance Data Trend Chart												
			Value	Target	Status	Long Trend													
Safer & Stronger	MP 049 Reduction in burglary (dwelling and non dwelling) (Quarterly) <i>Note: Only annual data has been provided which has governed graph display</i>	Low	1786	No Target	Not known	↑	MP 049 Reduction in burglary (dwelling and non dwelling) (Quarterly) <table border="1"> <caption>MP 049 Reduction in burglary (dwelling and non dwelling) (Quarterly)</caption> <thead> <tr> <th>Year</th> <th>Value</th> <th>Target (Years)</th> </tr> </thead> <tbody> <tr> <td>2013/14</td> <td>1,710</td> <td>~1,900</td> </tr> <tr> <td>2014/15</td> <td>1,897</td> <td>~1,850</td> </tr> <tr> <td>2015/16</td> <td>1,786</td> <td>~1,800</td> </tr> </tbody> </table>	Year	Value	Target (Years)	2013/14	1,710	~1,900	2014/15	1,897	~1,850	2015/16	1,786	~1,800
Year	Value	Target (Years)																	
2013/14	1,710	~1,900																	
2014/15	1,897	~1,850																	
2015/16	1,786	~1,800																	
Page 54 Safer & Stronger	SP 330 / MP 007 % perception of residents worried about drunk and rowdy behaviour (annual)	Low	NMTP	40%	NMTP		SP 330 / MP 007 % perception of residents worried about drunk and rowdy behaviour (annual) <table border="1"> <caption>SP 330 / MP 007 % perception of residents worried about drunk and rowdy behaviour (annual)</caption> <thead> <tr> <th>Year</th> <th>Value</th> <th>Target (Years)</th> </tr> </thead> <tbody> <tr> <td>2013/14</td> <td>41%</td> <td>~42%</td> </tr> <tr> <td>2014/15</td> <td>41%</td> <td>~41%</td> </tr> <tr> <td>2015/16</td> <td>40%</td> <td>~40%</td> </tr> </tbody> </table>	Year	Value	Target (Years)	2013/14	41%	~42%	2014/15	41%	~41%	2015/16	40%	~40%
Year	Value	Target (Years)																	
2013/14	41%	~42%																	
2014/15	41%	~41%																	
2015/16	40%	~40%																	

Theme	PI Code & Description	Polarity	2015/16				Performance Data Trend Chart											
			Value	Target	Status	Long Trend												
Safer & Stronger	SP 331 / MP 008 % perception of residents worried about crime (annual)	Low	NMTP	50%	NMTP	<p>SP 331 / MP 008 % perception of residents worried about crime (annual)</p> <table border="1"> <caption>Performance Data Trend Chart Data</caption> <thead> <tr> <th>Year</th> <th>Years (%)</th> <th>Target (Years) (%)</th> </tr> </thead> <tbody> <tr> <td>2013/14</td> <td>50%</td> <td>50%</td> </tr> <tr> <td>2014/15</td> <td>50%</td> <td>50%</td> </tr> <tr> <td>2015/16</td> <td>-</td> <td>50%</td> </tr> </tbody> </table>	Year	Years (%)	Target (Years) (%)	2013/14	50%	50%	2014/15	50%	50%	2015/16	-	50%
Year	Years (%)	Target (Years) (%)																
2013/14	50%	50%																
2014/15	50%	50%																
2015/16	-	50%																

This page is intentionally left blank